

# Turning Enterprise Knowledge into Real Performance

How SMS group uses tts performance suite  
as the Single Point of Access for Enterprise Knowledge

Marc Fischer, SMS group

Achim Kümmerle, tts digital adoption solutions

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public



# Marc Fischer

Project lead Change Management at SMS group



- Coordination and responsibility for the organizational Change management (OCM) as part of the digital transformation
- SAP S/4HANA Roll Out Projects
  - Coordination of Change Gap Analysis
  - Coordination of the Key User organization
  - Implementation, coordinating and tracking of the changes measures (processes, structure, roles, tasks, tracking, training)
  - Securing and stabilizing the change results (Validation, changes during Hyper Care)
  - Orchestrating of the training as one part of Change measures
- IT Communication
  - Ensure comprehensive communication with all stakeholders on company and at the CoE/GSF/Entity level (management, key user, end-user)

# SMS group – Shaping the future of the metals industry



... as your **lifecycle partner.**

With holistic, integrated cyber-physical solutions, we enhance your plant's performance throughout its lifecycle, delivering unmatched efficiency.

**#integratedsolutions**



... by **leading the decarbonization** of the metals industry.

Our goal: a sustainable, near-zero carbon emissions metals industry. As the sole provider of technology for metal production and recycling along the entire process chain, we are a key player in this historical transformation.

**#turningmetalsgreen**



... by **driving innovation.**

Innovation has always defined us. We pioneer advancements in the metals industry and continuously develop solutions that not only benefit our customers in the long term but also differentiate us from the competition.

**#leadinginnovation**

# SMS group at a glance



**13,500** employees



**96** customer projects ongoing globally



Close to our customers with **33** service centers worldwide



More than **10,600** plants installed around the world since 1871



**6** major workshops worldwide covering more than **410,000 m<sup>2</sup>**



and many more ...



# Achim Kümmerle

Head of Product Management at tts digital adoption solutions



- Definition and communication of the **product vision, strategy, and roadmap**
- Ownership and management of the **product portfolio** and the alignment with company goals and customer needs
- Lead **customer discovery** (research, interviews, feedback loops) and the translation of insights into outcomes
- Coordination of **cross-functional planning** with Sales, Marketing, Customer Success, Support, and Finance
- Ownership of **go-to-market readiness** (positioning, packaging, enablement, launch plans)
- Management of **pricing and packaging** strategy in collaboration with commercial teams
- Building, mentoring, and scaling of the **product management team** (hiring, coaching, performance)

# tts – we empower people

Leading partner for user enablement and digital HR



## tts digital adoption solutions

We help organisations to quickly close the knowledge and skills gaps of their employees, providing them with technological and business guidance through our AI-powered digital adoption platform, tts performance suite.



## tts learning architects

We combine proven methods from the fields of change management and learning with AI-supported solutions to ensure the long-term success of IT projects. From the pilot phase to scaling, we provide impactful solutions.



## tts digital HR experts

We develop strategies and solutions for digital HR. This includes everything from the HR business model to implementation and ongoing operational support.



>350 Employees



500+ customers



>6 Mio tts performance suite users



25+ years of experience (founded 1998)



13 locations in Europe and North America

*Will artificial intelligence  
solve all problems by itself?*

# Generative AI in Enterprise Knowledge Management

## Potential and Limitations



**The Promise of  
Generative AI**



**The Reality  
Without Context**



**Key Challenges  
for Enterprises**

*Generative AI is powerful!*

*But without context, governance,  
and guidance, it cannot deliver sustainable  
value for enterprise knowledge management.*

# tts performance suite as the Missing Link for GenAI



**What a Digital Adoption Platform (DAP) provides**



**Why DAP & GenAI is a powerful combination**



**Additional Value of AI-Enhanced DAPs**

*DAPs transform GenAI  
from a generic LLM  
into a **trusted, compliant,  
and productivity-enhancing** companion.*



# How It Started

*Why we chose tts performance suite*



SMS group

# Project at a glance

PRO/4 – SAP S4/HANA implementation



**Transformation of business processes and harmonized IT landscape** with SAP S4/HANA go-live

**600** project participants,  
**15** core teams,  
**18** change teams,  
approximately **400** key users



**Greenfield approach** with the goal of **staying within the SAP standard** as far as possible

**Agile project approach** in implementation and Go-Live in parallel operation



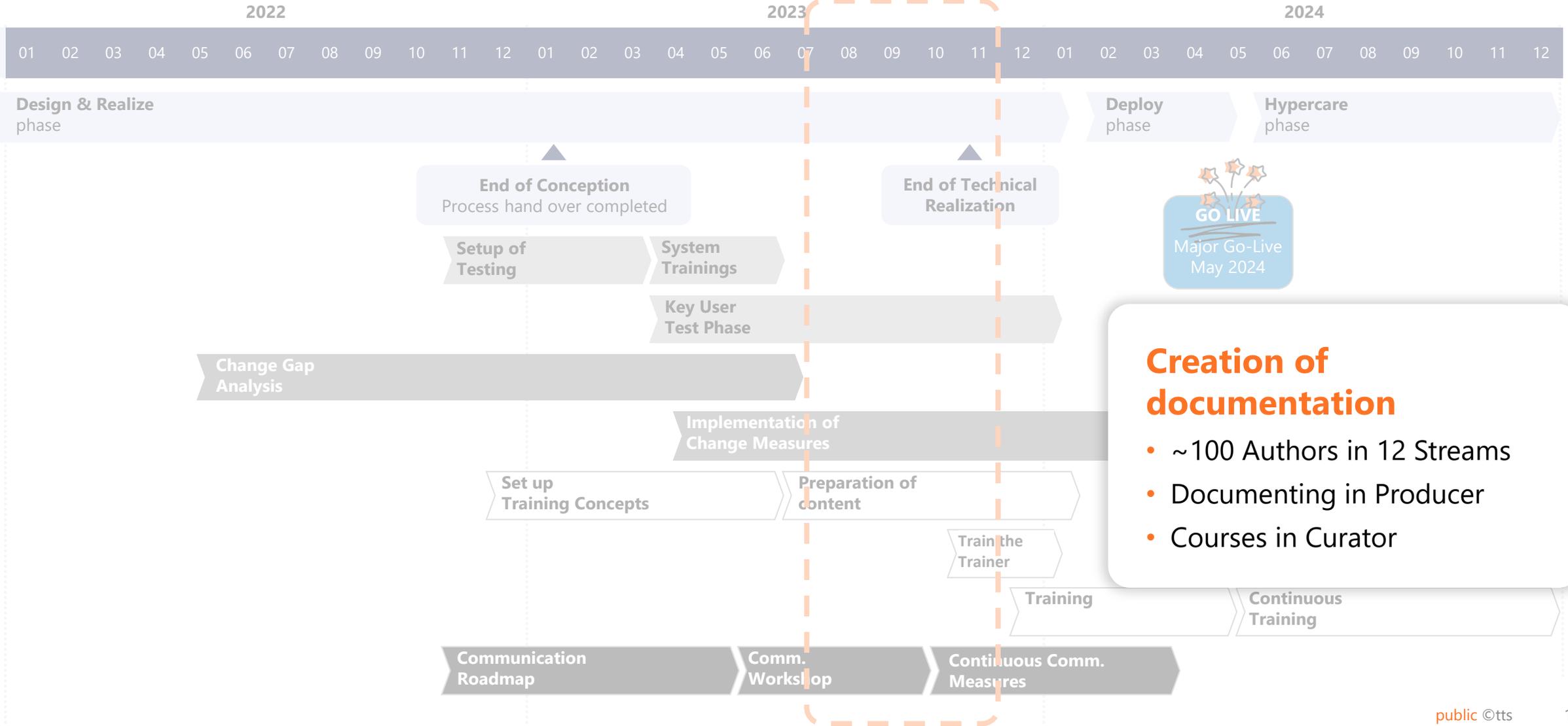
## PRO/4 Project 2019–2025

(German parent company + two small German subsidiaries and two of the large national subsidiaries in the US and India)

Rollout projects started in April 2025

# High Level PRO/4 Project Plan

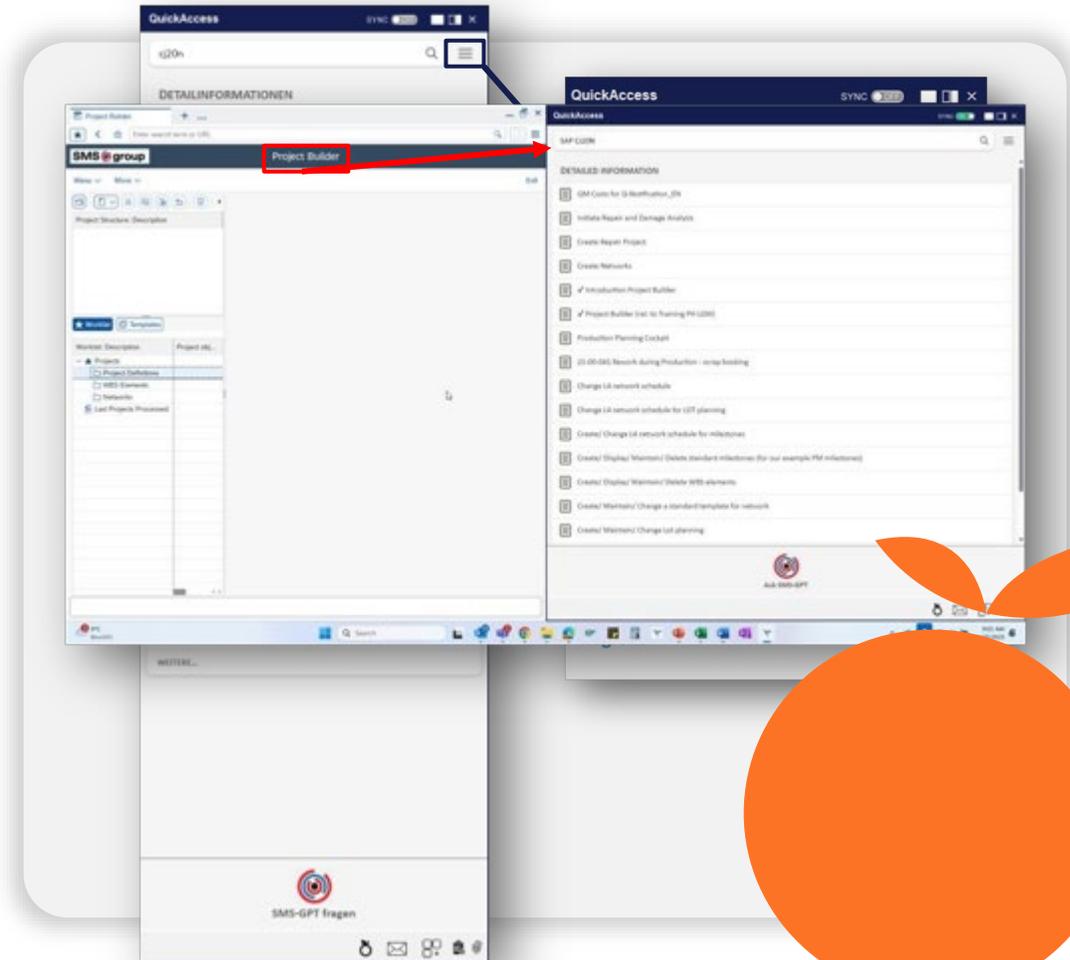
## Extract 2022 – 2024



# The PRO/4 Project: SAP S/4HANA Migration

Enablement and guidance provided by tts performance suite

- ✓ Approximately 100 permanent authors maintain over 900 training documents and step-by-step lists.
- ✓ Keyword search and structured preparation based on process management.
- ✓ Context-based presentation of support services.
- ✓ Connection to SMS GPT and ticket system (help desk) for technical problems → 2nd and 3rd support levels.



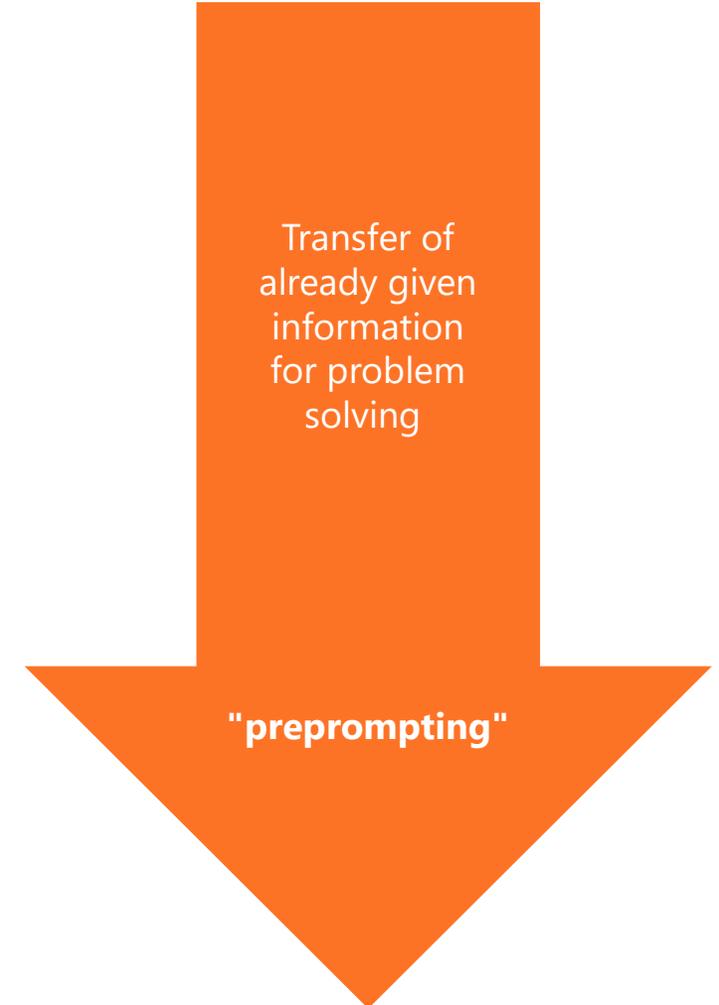
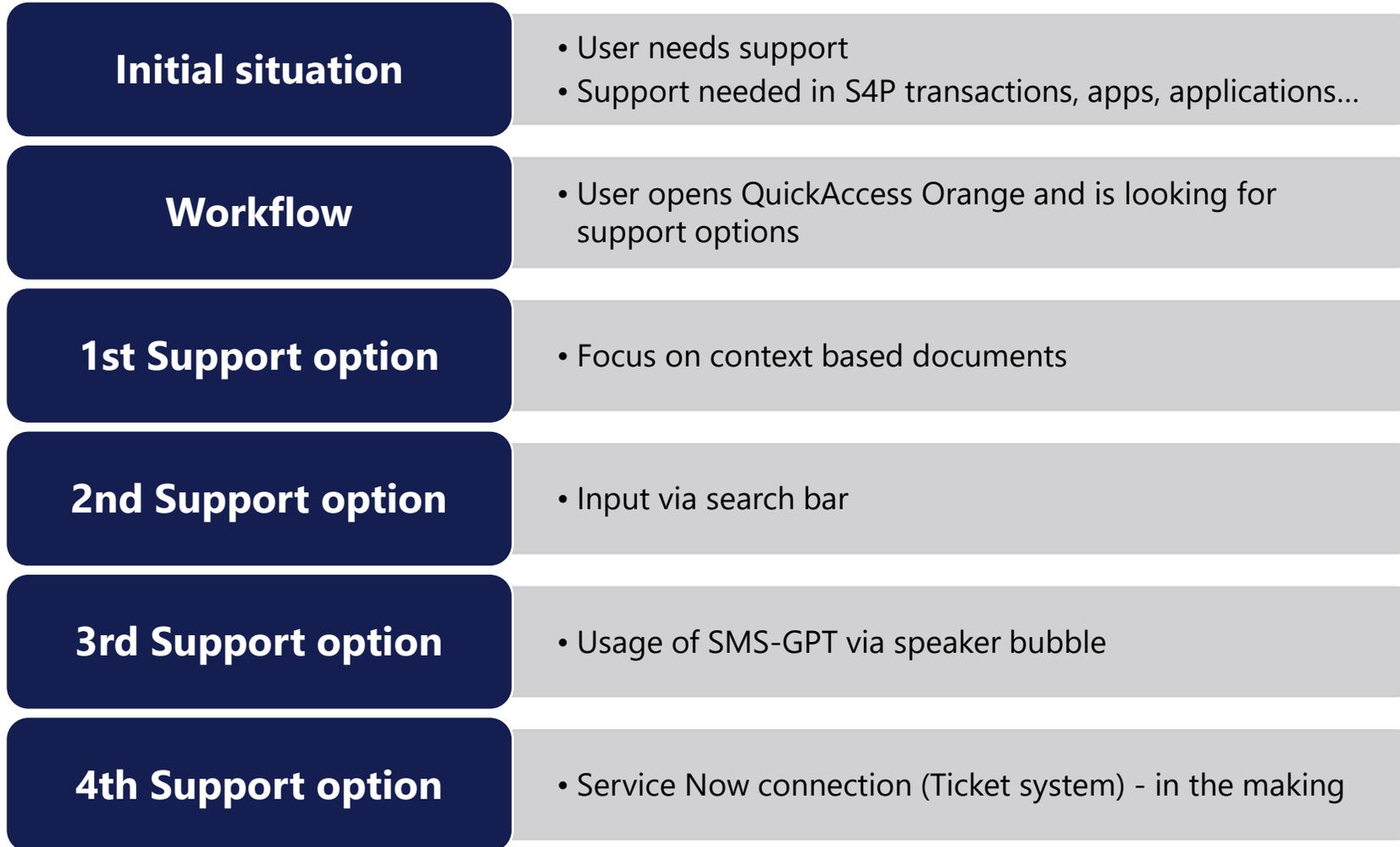
# The Goal in Sight

*Our Vision*



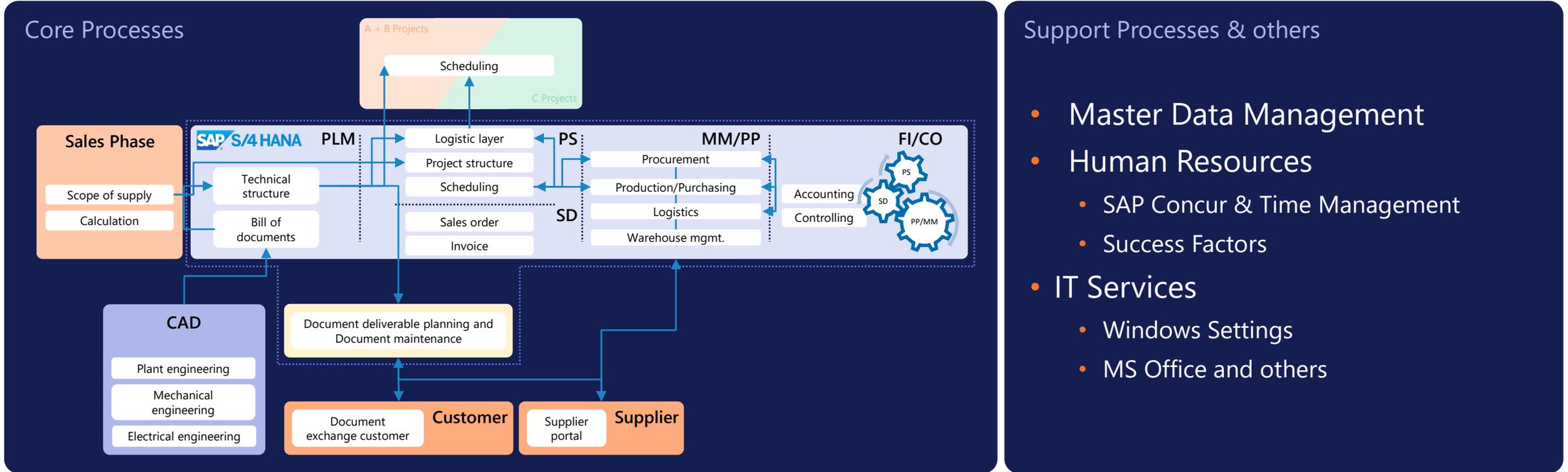
# The Role of tts performance suite at SMS group

## Support via QuickAccess



# The Role of tts performance suite at SMS group

Enabling the Entire Tech Stack—and Beyond



- tts performance suite as the **Centerpiece for Knowledge Transfer**
- **Single Point of Access** for All Enterprise Knowledge



# In the Race

*Where we stand today (demo)*

# Introduction

Take a look at what QuickAccess looks like  
at SMS group



# SMS GPT

See how SMS GPT is integrated into QuickAccess  
and how it works



# Process View

See how to navigate QuickAccess using  
the Process View



# Post-Race Debrief

Q & A



in   

# Thank you

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